How Can Implementation Science Be Used to Promote Equity and Social Justice



Paul Elam, Ph.D.

Implementation Science Summer Institute

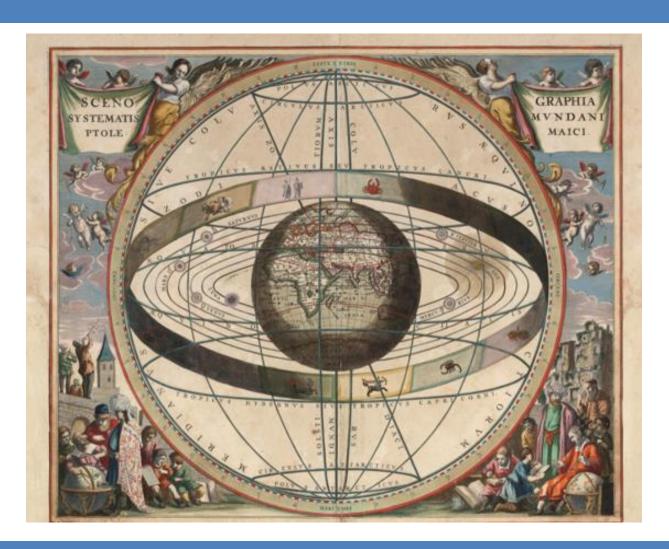
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How Do You See the World?

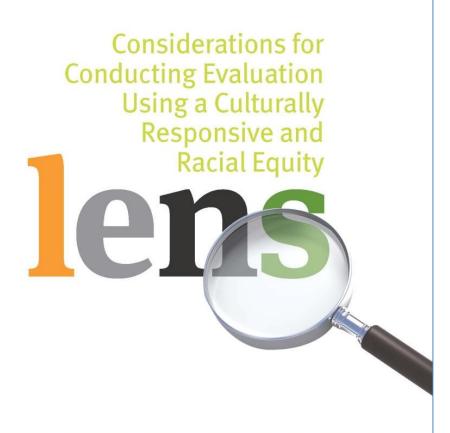


One Perspective

"Without the nuanced consideration of cultural context in evaluations conducted within diverse ethnic, linguistic, economic and racial communities of color, there can be no good evaluation."

Continuing the Journey to Reposition Culture and Cultural Context in Evaluation Theory and Practice, Stafford Hood, Rodney Hopson, Henry Frierson





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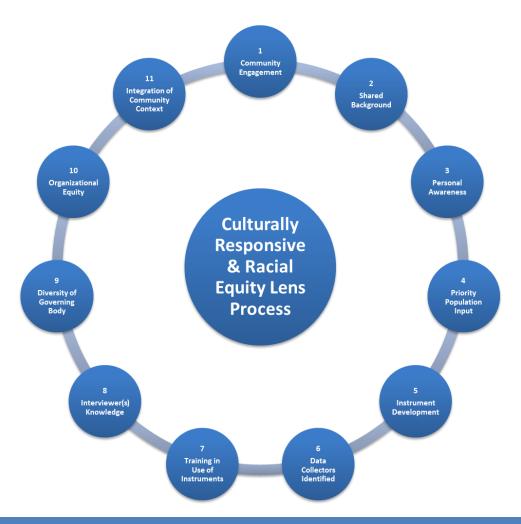
Culturally Responsive/ Racial Equity Lens

Diversity	Assessment	Inclusion	Community Engagement	Equity
Diversity among team Personal awareness of cultural frameworks, assumptions and biases	Awareness of cultural differences among priority population Shared background/life experiences with the priority population Multicultural training	Priority population input in design and decision-making process Process appropriate to participant's culture	Use of community navigators to understand priority population Use of team members with prior diversity, inclusion, and equity work	Who and what was changed or affected, and how? Were there unintended changes or consequences because of culture or context?

Cultural Responsivity

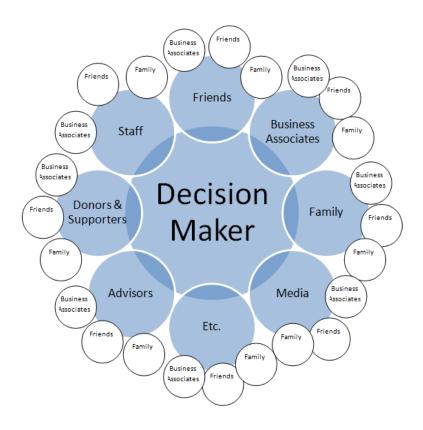
Tenets of a Culturally Responsive and Racial Equity Lens Evaluation Process

- These components are the strategies that guide a culturally responsive process and serve as a tool for professionals to use in determining skill sets, attitudinal challenges, power dynamics, and biases that may negatively impact the work of the team.
- The thinking of professionals with limited knowledge and experiences using a cultural responsive/racial equity approach (early learners) will be challenged through the use of this diagram.



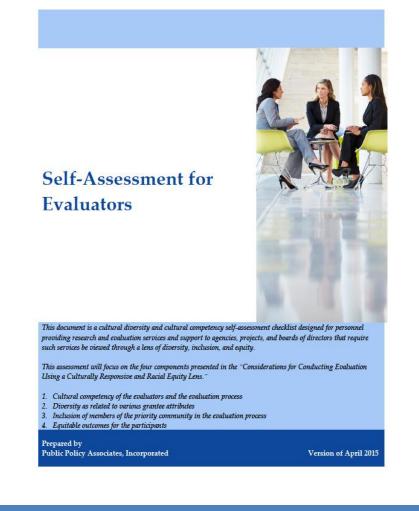
Tenet 1: Community Engagement

- Who holds the power that influences policies, programs and outcomes?
- Who was engaged and empowered in the decision-making process?
- Who is missing?

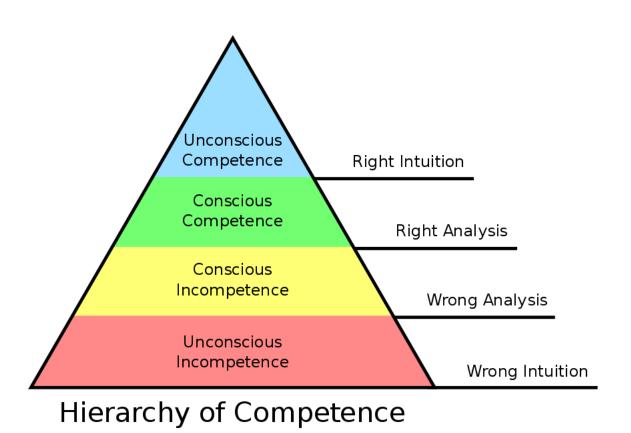


Self Assessment

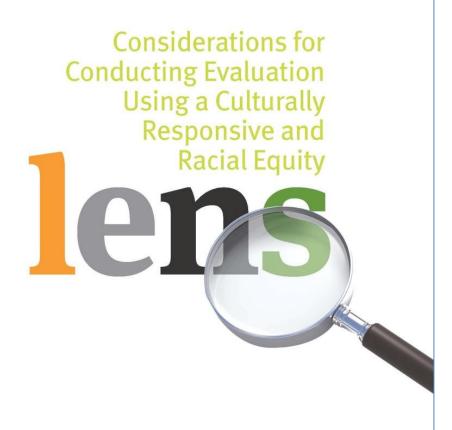
How do you know if you have a culturally responsive team?



Stages of Competence







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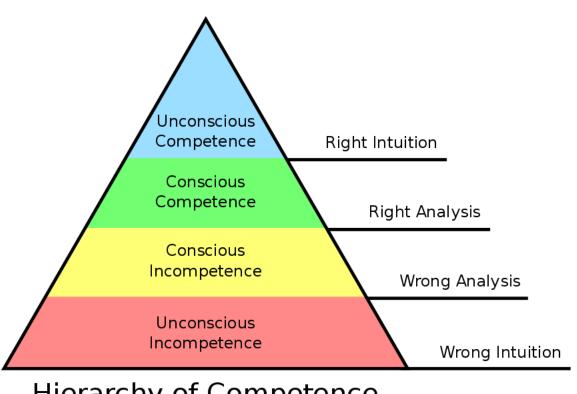
Cultural Competence

A skill set that comes from personal experiences within a given community and/or from structured learning experiences that ensures acceptance, appreciation, understanding, and responsiveness by engagement staff regarding value, practices preferences, attitudes, and behavior of this community; and that inform the engagement process.

Cultural Responsiveness

The ability to learn from and relate respectfully with people from other cultures.

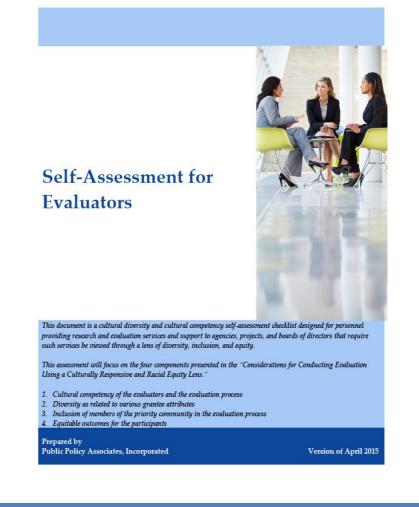
Stages of Competence



Hierarchy of Competence

Self Assessment

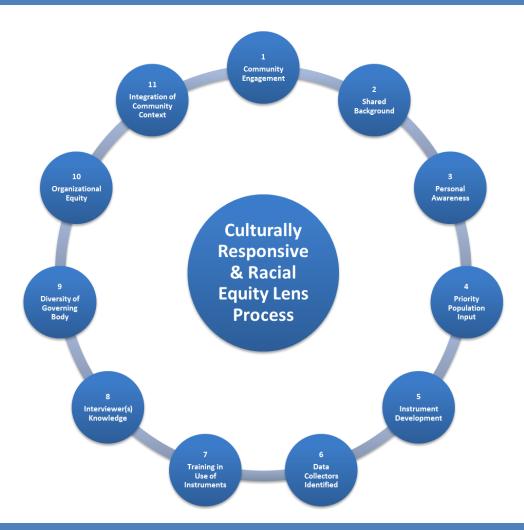
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Cultural Responsivity

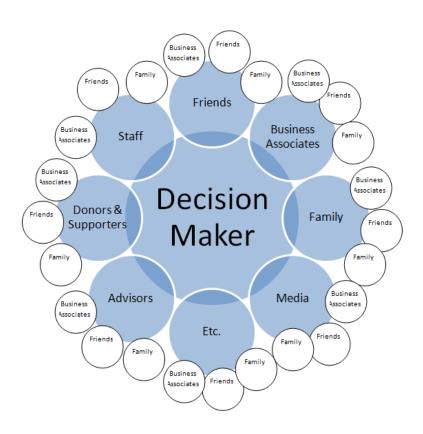
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Inclusion: Power Map

- Who holds the power that influences policies, programs and outcomes?
- Who was engaged and empowered in the decision-making process?
- Who is missing?



Tenet 4: Priority Population Input in Evaluation Design

Evaluators should seek community and priority population input relative to the purpose, goals, objectives, outcomes, and impact that they seek to achieve. This input can be gathered through:

- Data collection around these elements.
- Community discussions.
- Engagement.



Tenet 11: Integration of Community Context

- How were instances that required political input addressed by the entity (political) most involved?
- How could this involvement affect the outcomes of the evaluation process?
- Did this intervention build upon or incorporate previous diversity, inclusion, and equity efforts in the community?



Tenet 11: Integration of Community Context

- How did the evaluation process work to identify disparities in services received by different racial or ethnic groups?
- How was eligibility for services determined?
- How was cultural competency ensured and monitored among staff working with priority populations and in the broader community?



Culturally Responsive/Racial Equity Engagement Checklist

- Identify racial disparities.
- Understand racial historical legacy.
- Examine institutional and inter-institutional aspects of structural racism.
- Assess **diversity** of team, service provider, and funder.
- Reflect on **cultural competence** of team.
- Ensure **community voices** are heard and valued.
- Reach out to community leaders/agents.

Quote

"Always place the people who are most impacted at the center of conversations which seek to find solutions to problems affecting them."



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